

# North American Development Bank

## SUMMARY OF PROJECT IMPLEMENTATION ACTIVITIES

### ACTIVE PROJECTS

September 30, 2025

The North American Development Bank (NADBank) provides financing and other support for infrastructure projects that enhance the environmental condition of the U.S.-Mexico border region. NADBank works closely with border communities, state agencies and other entities to develop and finance affordable, self-sustaining projects with broad community support. Each project must pass through a public participation and certification process to be eligible for financing from NADBank.

During the third quarter of 2025, NADBank had **52** active projects in various stages of project implementation.<sup>1</sup> A total of **US\$841.8 million** in loans and grants has been contracted to help finance those projects, and approximately 90% of those funds have already been disbursed to project sponsors. Four projects completed construction and/or financing activity during the period, leaving **48** active projects at the end of the quarter. A breakdown of NADBank financing by program for the active projects is shown in the table below.

**NADBank Funding by Program for Active Projects**  
(U.S. Dollars)

Funding Programs	Active Projects per Program*	Financing Contracted for Active Projects	Pending Disbursement
Loan Program	28	\$ 761,656,766	\$ 118,104,487
Community Assistance Program (CAP)**	8	3,250,000	1,559,968
Border Environment Infrastructure Fund (BEIF)***	16	76,889,268	31,027,507
<b>TOTAL</b>		<b>\$ 841,796,034</b>	<b>\$ 150,691,962</b>

\* Some projects may have both a loan and a grant. Likewise, a loan or grant may be used to finance more than one project.

\*\* This program offers grant financing for the implementation of environmental infrastructure projects in the water and solid waste sectors for economically distressed communities.

\*\*\* This program, funded by EPA and administered by NADBank, offers grant financing for the implementation of municipal drinking water and wastewater infrastructure projects.

To date, NADBank has contracted a cumulative total of almost US\$4.19 billion in loans and grants to help finance 328 certified projects estimated to cost more than US\$12.3 billion to implement. Of the financing contracted, 98% has been disbursed to project sponsors for the implementation of 325 projects. Of the 328 projects financed by the Bank, 278 have completed construction and financing activity (except for the amortization of loans) and/or have otherwise been closed.

The implementation status of NADBank-funded active projects is presented in the following pages.

<sup>1</sup> Active projects are defined as projects for which NADBank funding has been contracted and that are in the process of being implemented and/or for which NADBank financing is pending disbursement.

**PROJECT****Anthony, New Mexico, USA****Water Distribution System Improvements**

**Type:** Water

**Total Cost:** US \$5,000,000

**Total NADBank Funding:** US \$4,800,000

**Certification Date:** 4 / 11 / 23

**Residents to Benefit:** 1,795

**DESCRIPTION**

Rehabilitation of the water distribution system in the Kaylar and Timbers subdivisions.

**Community Benefits**

Improved drinking water service for 546 existing residential connections by reducing the risk of leaks and line breaks, thus preventing excessive water losses, service disruptions and potential cross-contamination problems that increase the risk of waterborne diseases.

**NADBANK PARTICIPATION**

The Bank is a source of grant funds through the BEIF to complement funding from the Anthony Water and Sanitation District (AWSD). On March 8, 2023, EPA approved the Bank's recommendation to provide US\$4.80 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on July 19, 2023. The initial disbursement was made in May 2024.

**IMPLEMENTATION STATUS**

Rehabilitation of the water system in both subdivisions began in March 2024 and was completed in March 2025. All homes in the project area have been switched over to the new distribution system. Since the work was completed under budget, the sponsor has requested that the excess funds be used to include an additional street.

**Calipatria, California, USA****Delta Street Sewer Pump Station Failure**

**Type:** Wastewater

**Total Cost:** US \$370,000

**Total NADBank Funding:** US \$250,000

**Certification Date:** 1 / 22 / 24

**Residents to Benefit:** 3,200

Rehabilitation of the lift station, including replacing three pumps.

**Community Benefits**

Reduction of human health risks by eliminating the possibility of wastewater backing up into homes or overflowing onto streets. Specifically, the project will ensure that approximately 1.73 million gallons per day (mgd) of wastewater is safely conveyed from the sewer system to the treatment plant.

The Bank is a source of emergency grant funds through the CAP to complement equity investments by the City. On January 22, 2024, the Bank approved an emergency CAP grant for up to US\$250,000 for project implementation. The corresponding grant agreement was signed on February 8, 2024. The first disbursement occurred in March 2025.

In March 2024, the City awarded a contract for construction of the project and began the process of ordering the equipment and other materials for project implementation. All the equipment, except the pump, was delivered in February 2025, and work on the lift station began the same month. The Barrett pump was delivered in March 2025 and installed by the end of June 2025. The remaining complementary work was completed in July 2025.

**Cameron County, Texas, USA****Laguna Madre Water District – Long Island Village Water and Wastewater Project**

**Type:** Water and wastewater

**Total Cost:** US \$20,800,000

**Total NADBank Funding:** US \$20,800,000

**Certification Date:** 4 / 11 / 23

**Residents to Benefit:** 2,939

Replacement of water distribution and wastewater collection systems for Long Island Village.

**Community Benefits**

Improved water and wastewater services for 1,024 existing residential connections. The new water distribution system will reduce the risk of leaks and line breaks, preventing excessive water losses, service disruptions and potential cross-contamination problems that increase the risk of waterborne diseases. Rehabilitated wastewater collection infrastructure will prevent leaks and system failures that could create health risks and impact local water sources due to seepage of untreated wastewater.

The Bank is a direct lender to Laguna Madre Water District (LMWD). On April 11, 2023, the Bank approved a market-rate loan for up to US\$20.80 million to finance the project. The loan was made in the form of unlimited tax bonds, which were executed on April 27, 2023.

A contract for planning, design and construction management services was executed in November 2022. The final designs were completed in the first quarter of 2024, and a construction contract was awarded in July 2024. Work began in September 2024 and is approximately 45% complete.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Cameron County, Texas, USA</b></p> <p><b>Arroyo Energy Storage Portfolio</b></p> <p><b>Type:</b> Energy storage</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$85,000,000</p> <p><b>Certification Date:</b> 5 / 8 / 24</p> <p><b>Residents to Benefit:</b> 116,142</p>	<p>Design and construction of a portfolio of seven standalone battery energy storage systems (BESS), with a total capacity of 180 megawatts of alternating current (MW<sub>ac</sub>), located approximately seven miles northeast of the city of Harlingen.</p> <p><b>Community Benefits</b></p> <p>Increased operational efficiency and reliability of electric grid and support for the transition to a greener, more sustainable grid by helping integrate electricity generated by intermittent renewable energy sources, such as solar and wind. The project is expected to store up to 69,367 megawatt-hours (MWh) of energy a year, which is equivalent to serving up to 36,754 households and will displace the emission of an estimated 28,154 metric tons/year of CO<sub>2</sub>, 16 metric tons/year of NO<sub>x</sub> and 22 metric tons/year of SO<sub>2</sub>.</p>	<p>The Bank is participating as a co-lender to Goshe Energy Storage, LLC. On May 8, 2024, the Bank approved a market-rate loan for up to US\$85.0 million. On May 16, 2024, the Bank signed a participant agreement for up to US\$73.3 million with the lead bank, Pathward, National Association, providing part of the financing for the construction of the portfolio. The initial disbursement was made in June 2024.</p>	<p>Construction began in October 2024 with the civil works. All battery energy storage and power conversion systems have been installed, along with their respective conduits and electrical cables in place and terminated. Substation construction, including all associated electrical work, has also been completed. Substantial completion is targeted for the fourth quarter of 2025.</p>
<p><b>City of Imperial, California, USA</b></p> <p><b>Innecare Medical Complex Project</b></p> <p><b>Type:</b> Sustainable building</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$36,400,000</p> <p><b>Certification Date:</b> 10 / 6 / 23</p> <p><b>Residents to Benefit:</b> 21,233</p>	<p>Construction and operation of outpatient medical facilities consisting of a healthcare clinic, a Program of All-Inclusive Care for the Elderly (PACE) facility and a pharmacy, which will be built using energy- and water-efficient equipment and will incorporate sustainable construction techniques and thermally efficient construction materials.</p> <p><b>Community Benefits</b></p> <p>Increased access to healthcare services for a socioeconomically disadvantaged population vulnerable to health issues related to extreme heat and other related environmental hazards. In comparison with international standards for a conventional building with similar operational characteristics, the facilities are expected to use about 43% less water, equivalent to 286,399 gallons/year, and about 25% less electricity, which represents a savings of 262,235 kilowatt-hours/year. The energy savings will help displace approximately 59,951 kg/year of CO<sub>2</sub> and 101.8 kg/year of NO<sub>x</sub>.</p>	<p>The Bank is a direct lender to Clínicas de Salud del Pueblo, Inc., doing business as Innecare, a California-based, non-profit corporation. On October 6, 2023, the Bank approved a market-rate loan for up to US\$36.40 million. A loan agreement for \$35.96 million was signed on November 9, 2023, and the initial disbursement was made the same month. The second and final disbursement was made on August 7, 2025.</p>	<p>Construction began in December 2023 and is approximately 97% complete.</p>

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Ciudad Juarez, Chihuahua, Mexico</b></p> <p><b>Wastewater Collection System Improvements</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$26,900,000</p> <p><b>Total NADBank Funding:</b> US \$26,900,000</p> <p><b>Certification Date:</b> 06 / 06 / 22</p> <p><b>Residents to Benefit:</b> 246,860</p>	<p>Rehabilitation of four major sewer mains: Las Viboras, El Mimbres, Nadadores and Norzagaray.</p> <p><b>Community Benefits</b></p> <p>Reduction of human health risks associated with waterborne diseases caused by exposure to untreated wastewater and elimination of potential surface and groundwater contamination. Specifically, the project will prevent the potential discharge of up to 22.8 mgd of untreated wastewater that could impact the Rio Grande River.</p>	<p>The Bank is a source of grant funds through the BEIF, as well as a potential direct lender, to complement federal, state and municipal funding. On April 14, 2022, EPA approved the Bank's recommendation to provide US\$11.5 million in BEIF funding for the construction of the project. On June 6, 2022, the Bank approved a market-rate loan for up to US\$15.4 million, sufficient to cover the rest of the cost of the project, if necessary. The BEIF grant agreement was signed on July 29, 2022. The first BEIF disbursement occurred in December 2023.</p>	<p>A contract for the purchase of the pipe for Phase 1 of the Norzagaray sewer main was awarded in December 2023, and the pipes were fully delivered by March 2024. A contract for the purchase of the pipe for Phase 2 of the Norzagaray sewer main was awarded in May 2024, and the pipes were delivered the same month. Construction of Phase 1 of the Norzagaray sewer main began in July 2024 and was completed in May 2025. Procurement for construction of phase 2 of the Norzagaray sewer main is expected to begin in November 2025.</p>
<p><b>Doña Ana County, New Mexico, USA</b></p> <p><b>Wastewater Collection System Extension and Improvements</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$4,470,000</p> <p><b>Total NADBank Funding:</b> US \$2,150,000</p> <p><b>Certification Date:</b> 5 / 13 / 21</p> <p><b>Residents to Benefit:</b> 7,900</p>	<p>Construction of a wastewater collection system for the community of Sleepy Farms and upgrades to Lift Station No. 7.</p> <p><b>Community Benefits</b></p> <p>Reduced risk of groundwater contamination and waterborne diseases by providing first-time wastewater services for 30 homes in the Sleepy Farms area to eliminate substandard and failing septic systems. The new system will collect an estimated 9,400 gallons per day (gpd) of wastewater. Improvements to the lift station will increase efficiency and service reliability for an additional 2,050 connections, as well as prevent the risk of up to 400,000 gpd of wastewater spills.</p>	<p>The Bank is a source of grant funds through the BEIF to complement funding from the New Mexico Environment Department. On May 7, 2021, EPA approved the Bank's recommendation to provide US\$2.15 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on November 17, 2021. The first disbursement occurred in December 2022.</p>	<p>A contract for the construction of the wastewater collection system and lift station upgrades was awarded in April 2022. Construction start-up was delayed due to supply chain issues. Construction of the Sleepy Farms wastewater collection system began in September 2022 and was completed in July 2023. Construction of the sewer connections and decommissioning of the on-site systems was completed by the end of the first quarter of 2024. Supply chain issues and conflicts with work at the South Central Wastewater Treatment Plant significantly delayed the rehabilitation of Lift Station No. 7. Work began in November 2023 and was completed in August 2024, thus completing the entire certified project.</p>

**PROJECT****El Paso County, Texas, USA****Lower Valley Water District Water and Wastewater Project**

**Type:** Water and wastewater  
**Total Cost:** US \$23,045,000  
**Total NADBank Funding:** US \$23,045,000  
**Certification Date:** 6 / 29 / 21  
**Residents to Benefit:** 9,000

**DESCRIPTION**

Expanding and improving the water distribution system, replacing and expanding the wastewater collection system and increasing wastewater treatment capacity for several unincorporated communities in El Paso County, TX.

**Community Benefits**

Provision of first-time access to wastewater collection and treatment services for 810 homes, thereby eliminating approximately 0.17 mgd of untreated wastewater. Improvements to the water distribution system will increase service reliability and sustainability for approximately 3,000 existing residential connections, as well as provide first-time access to 175 homes. The project will also help improve water resource management and conservation by protecting surface and groundwater from inadequately treated sewage discharges.

**NADBANK PARTICIPATION**

The Bank is a direct lender to the Lower Valley Water District (LVWD). On June 29, 2019, the Bank approved a market-rate loan for up to US\$23.05 million to support the project. The loan was made in the form of unlimited tax bonds, which were executed on August 4, 2021.

**IMPLEMENTATION STATUS**

Construction work on the water distribution system for Panorama Village was completed in September 2022. Construction work on the wastewater collection systems for the Lourdes Estates and El Conquistador subdivisions, as well as the water project in Ormsby Road, were completed in March 2024. Construction work on the water project in Varela Road was completed in May 2024. Construction work on the water project along the North Loop (Phase I) was completed in January 2025.

Construction work on the wastewater project in Bejar Estate began in December 2023 and is approximately 90% complete. Construction work on the water project along Coffin Road began in July 2024 and is approximately 45% complete.

**Gustavo Diaz Ordaz, Tamaulipas, Mexico****Wastewater Collection and Treatment Project**

**Type:** Wastewater  
**Total Cost:** US \$8,550,000  
**Total NADBank Funding:** US \$4,510,000  
**Certification Date:** 5 / 30 / 19  
**Residents to Benefit:** 12,354

Expansion and rehabilitation of the wastewater collection and treatment system, including construction of a wastewater treatment plant (WWTP) and decommissioning of the existing lagoon treatment system and residential on-site wastewater disposal systems.

**Community Benefits**

System improvements and provision of first-time wastewater collection services to 2,644 homes will reduce the potential for groundwater contamination and the risk of waterborne diseases. Specifically, the project will eliminate an estimated 570,672 gallons per day of wastewater.

The Bank is a source of grant funds through the BEIF, to complement federal, state and local funding. On May 29, 2019, EPA approved the Bank's recommendation to provide up to US\$4.51 million in BEIF funding for construction and construction management services. The corresponding grant agreement was signed on December 12, 2019. BEIF disbursements began in May 2020.

Work to expand the wastewater system with Mexican funds began in 2017 and is approximately 60% complete.

Construction of the Bank-funded components, including the WWTP, a force main and lift station began in July 2020 and was completed in July 2023. Work to install 500 sewer connections and decommission residential on-site wastewater disposal systems began in January 2024 and was completed in December 2024. Work to install 408 connections under a second contract began in April 2025 and was completed in September 2025.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Hermosillo, Sonora, Mexico</b></p> <p><b>La Pitaya Citrus Farming Project</b></p> <p><b>Type:</b> Sustainable food value chain</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$11,500,000</p> <p><b>Certification Date:</b> 9 / 26 / 24</p>	<p>Conversion of water-intensive crops to organic citrus and chickpeas, installation of drip irrigation system and related infrastructure and construction of a packing plant with solar power, vermiculture facilities and worker accommodations.</p> <p><b>Community Benefits</b></p> <p>Crop conversion and a more efficient irrigation system will reduce water consumption per cultivated hectare, as well as soil erosion and runoff. Production of organic fertilizer through vermiculture will eliminate the use of pesticides and synthetic fertilizers, improving soil quality and food safety. Having an on-site packing plant will reduce food waste and losses. The solar energy system will supply about 80% of the electricity required to operate the packing plant, thereby displacing the emission of approximately 73.45 metric tons /year of greenhouse gases (carbon dioxide), among other pollutants.</p>	<p>The Bank is a direct lender to Agrícola MS La Pitaya, S.A. de C.V., a family-owned agricultural business. On September 26, 2024, the Bank approved a market-rate loan for up to US\$11.5 million. The corresponding loan agreement was signed on November 5, 2024, and disbursements began the same month.</p>	<p>In 2022, the sponsor planted 104 hectares with 26,000 lemon trees. The first cut (pruning) of the lemon trees to encourage a sturdy, balanced framework of branches is scheduled for the fourth quarter of 2025.</p> <p>In 2025, the sponsor plans to plant 150 hectares with 37,500 orange trees. Delivery of the trees began in June 2025, and planting is ongoing. Infrastructure for the vermiculture (worm) farm is under construction.</p>
<p><b>Hidalgo County, Texas, USA</b></p> <p><b>Drinking Water System Improvements</b></p> <p><b>Type:</b> Water</p> <p><b>Total Cost:</b> US \$556,000</p> <p><b>Total NADBank Funding:</b> US \$500,000</p> <p><b>Certification Date:</b> 2 / 5 / 24</p> <p><b>Residents to Benefit:</b> 8,082</p>	<p>Removal and replacement of a 150,000-gallon ground storage tank at both the Santa Ana and Moore Road Booster Stations located south of Alamo City.</p> <p><b>Community Benefits</b></p> <p>Improved access to sustainable and reliable drinking water service for 2,377 existing residential connections by reducing the risk of water outages, incidents of low pressure and potential cross-contamination problems that increase the risk of waterborne diseases.</p>	<p>The Bank is a source of grant funds through the CAP to complement funding from Military Highway Water Supply Corporation (MHWSC). On February 5, 2024, the Bank approved a CAP grant for up to US\$500,000 for project implementation, and the corresponding grant agreement was signed on April 9, 2024. The first disbursement occurred in December 2024.</p>	<p>A contract for manufacture of the new steel water tanks was awarded in June 2024, and work began in September 2024 with demolition of one of the old tanks. Installation of the Santa Ana and Moore Road tanks began in March and May 2025, respectively. Both tanks were completed in June 2025.</p>

## PROJECT

### Ímuris, Sonora, Mexico

#### Wastewater Collection System Improvements

Type:	Wastewater
Total Cost:	US \$952,000
Total NADBank Funding:	US \$500,000
Certification Date:	11 / 7 / 23
Residents to Benefit:	8,750

## DESCRIPTION

Installation of a force main and lift station, replacement of the El Centro Collector and sewer lines and acquisition of equipment.

#### Community Benefits

Reduced risk of pipeline failures preventing up to 330,890 gpd of wastewater discharges onto local streets and into the Babasac River, which flows into the Magdalena River. Additionally, access to first-time wastewater service will be provided to 50 homes, and the utility will be better able to operate and maintain the wastewater system with a new backhoe.

## NADBANK PARTICIPATION

The Bank is a source of grant funds through the CAP to complement funding from the Sonora state water agency (CEA) and the local water utility (OOMAPAS). On November 7, 2023, the Bank approved a CAP grant for up to US\$500,000 for project implementation, and the corresponding grant agreement was signed with OOMAPAS on December 13, 2023. In February 2024, the Municipality centralized its water services, dissolving the water utility and creating a municipal water and wastewater department (DIMAPASI). On July 29, 2024, an amended grant agreement was signed with DIMAPASI. Disbursement began in November 2024, and the final disbursement occurred on August 6, 2025.

## IMPLEMENTATION STATUS

The lift station improvements and force main construction were completed by the state water agency (CEA) in 2021. Construction of the El Centro Collector and rehabilitation of sewer lines funded by the Bank began in November 2024 and was completed in May 2025.

### Jim Hogg County, Texas, USA

#### Water Treatment Plant Replacement and Water Meter Upgrades

Type:	Water
Total Cost:	US \$4,260,000
Total NADBank Funding:	US \$4,045,000
Certification Date:	11 / 12 / 20
Residents to Benefit:	4,558

Construction of a reverse osmosis water plant with the capacity to treat up to 1 mgd and replacement of 1,813 water meters

#### Community Benefits

Increased water treatment capacity, from 0.73 to 1.73 mgd, thus providing the necessary flows to meet peak demand and comply with state requirements regarding minimum capacity and redundancy, as well as ensuring adequate water quality and reducing human health risks associated with waterborne diseases, especially those related to excess arsenic and total dissolved solids. Better operational efficiency by providing a more energy efficient treatment process and better water supply control through improved metering. Improved metering will also ensure proper water billing while reducing unaccounted water losses.

The Bank is a direct lender to Jim Hogg County Water Control Improvement District No. 2 (JHCWCID2). On November 12, 2020, the Bank approved a market-rate loan for up to US\$4.26 million to be made in the form of municipal revenue bonds. On December 17, 2020, the Bank purchased an initial US\$4.05 million in revenue bonds. With project construction almost complete, the Bank cancelled the unsigned portion of its loan commitment for this project, which totaled US\$215,000, reducing its participation in the project to US\$4.05 million.

The replacement of the water meters began in April 2021 and was completed in November 2021.

Construction of the water treatment plant began in November 2021 and was completed in March 2024. During the testing phase, the main well pump failed. Upon review, the County decided to replace the entire extraction system. Work to install the new equipment was completed in December 2024. Upon completion of the testing phase, the plant began operations in May 2025 and was fully operational in September 2025.

## PROJECT

### Maverick County, Texas, USA

#### Fort Duncan Energy Storage Project

Type:	Energy storage
Total Cost:	Reserved
Total NADBank Funding:	US \$60,000,000
Certification Date:	09 / 23 / 24
Residents to Benefit:	211,551

## DESCRIPTION

Construction of a standalone, 200 megawatt-hour (MWh) battery energy storage system (BESS), on private land located about six miles east of the city of Eagle Pass.

### Community Benefits

Increased operational efficiency and reliability of electric grid and support for the transition to a greener, more sustainable grid by helping integrate electricity generated by intermittent renewable energy sources, such as solar and wind. The project is expected to store up to 73,742 MWh of energy a year and thus displace the emission of an estimated 29,930 metric tons/year of CO<sub>2</sub>, 23 metric tons/year of NO<sub>x</sub> and 16 metric tons/year of SO<sub>2</sub>. The electricity stored and delivered during one two-hour cycle of the BESS will be equivalent to serving up to 66,100 households.

## NADBANK PARTICIPATION

The Bank is a direct lender to the project company, Fort Duncan BESS, LLC. On September 23, 2024, the Bank approved a market-rate loan for up to US\$60.0 million. A loan agreement for up to US\$56.05 million was executed on September 26, 2024, and the initial disbursement was made the same day.

## IMPLEMENTATION STATUS

Construction began in June 2024 and was completed in July 2025. The facility began commercial operations on June 25, 2025.

### Mexicali, Baja California, Mexico

#### Wastewater Collection System (Phase I) and Lift Station Improvements

Type:	Wastewater
Total Cost:	US \$7,756,540
Total NADBank Funding:	US \$4,367,467
Certification Date:	5 / 21 / 20
Residents to Benefit:	557,000

Replacement of approximately 7.3 miles of pipeline in the wastewater collection system and rehabilitation of Lift Stations No. 2, 4 and 5.

### Community Benefits

Reduced risk of pipeline failures that can cause sewage overflows onto local streets and into the New River, which flows northward into the United States. Specifically, the project will help protect public health and the environment by preventing approximately 33.1 mgd of wastewater discharges.

The Bank is a source of grant funds through the BEIF to complement Mexican federal, state and municipal funding. On May 19, 2020, EPA approved the Bank's recommendation to provide US\$3.39 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on October 8, 2020. Disbursements began in May 2021. On August 12, 2021, EPA approved an additional US\$680,000 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$4.07 million. The grant agreement was amended to include the additional funding and was signed on August 25, 2021. On March 6, 2023, EPA approved an additional US\$300,000 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$4.37 million. The grant agreement was amended to include the additional funding and was signed on May 11, 2023.

Construction began in December 2019 with Mexican funds. At the end of 2020, rehabilitation of Lift Station No. 2 (phase 2) and of 0.4 miles of wastewater lines in three subdivisions had been completed. Construction of 2.6 miles of wastewater lines in the San Marcos, Centro Civico and Santa Clara subdivisions financed with Mexican funds was completed in October 2021. Construction of 4.8 miles of wastewater lines financed with Bank and Mexican funds in the Las Fuentes, Los Pinos, Residencias, Alamos, Justo Sierra BC, Pueblo Nuevo, Industrial, Las Flores, Libertad, Wisteria, Primera Sección and Colonia Nueva subdivisions was completed in March 2022. The rehabilitation of Lift Station 5 (phase 2) was completed in August 2023. Improvements to Lift Station 4 were completed in April 2024. Rehabilitation of Lift Station 2 (phase 3) was completed in October 2024. Rehabilitation of the south wet well in Lift Station 4 was completed February 2025. Additional work on Lift Station 4 was completed in June 2025, thus completing the entire project.



PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Mexicali, Baja California, Mexico</b></p> <p><b>Wastewater Collection System Improvements (Phase II)</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$4,962,186</p> <p><b>Total NADBank Funding:</b> US \$2,420,628</p> <p><b>Certification Date:</b> 11 / 30 / 22</p> <p><b>Residents to Benefit:</b> 37,000</p>	<p>Replacement of approximately 8.2 miles of deteriorated sewer lines in 20 subdivisions within the Mexicali I and II service areas.</p> <p><b>Community Benefits</b></p> <p>Reduced risk of pipeline failures that can cause sewage overflows onto local streets and into the New River, which flows northward into the United States. Specifically, the project will help protect public health and the environment by preventing approximately 2.2 mgd of wastewater discharges.</p>	<p>The Bank is a source of grant funds through the BEIF to complement Mexican federal, state and municipal funding. On October 12, 2022, EPA approved the Bank's recommendation to provide US\$2.42 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on March 6, 2023, and disbursements began in August of the same year.</p>	<p>Construction began in August 2022 with Mexican funds. To date, 4.80 miles of wastewater lines have been completed with Mexican funding.</p> <p>Work to rehabilitate 3.2 miles of wastewater lines funded by the Bank began in August 2023 and was complete in September 2024. Work to rehabilitate an additional 0.11 miles in the Chapultepec subdivision began in April 2025 and was completed in June 2025, thus completing the entire project.</p>
<p><b>Mexicali, Baja California, Mexico</b></p> <p><b>Force Main Rehabilitation Project</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$6,800,000</p> <p><b>Total NADBank Funding:</b> US \$3,400,000</p> <p><b>Certification Date:</b> 9 / 19 / 23</p> <p><b>Residents to Benefit:</b> 753,000</p>	<p>Rehabilitation of gate, automatic air relief and water hammer valves on five force mains, as well as installation of concrete valve boxes and a Supervisory Control and Data Acquisition (SCADA) system.</p> <p><b>Community Benefits</b></p> <p>Improved system reliability by reducing the risk of pipeline failures and preventing sewage overflows onto local streets and into the New River, which flows northward into the United States. Specifically, the project will prevent up to 44.8 mgd of wastewater discharges.</p>	<p>The Bank is a source of grant funds through the BEIF to complement Mexican federal funding. On July 15, 2023, EPA approved the Bank's recommendation to provide US\$3.40 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on September 27, 2023. The initial disbursement occurred in March 2024.</p>	<p>Rehabilitation of force mains #4 and #7 with Mexican funds began in November 2022, and work was completed in the first quarter of 2024. Rehabilitation of force main #6 with Mexican funds began in December 2024 and is approximately 38% complete.</p> <p>Rehabilitation of force mains #1 and #3 funded by the Bank began in March 2024. Construction on force main #1 was completed in September 2025. Work to rehabilitate force main #3 is approximately 98% complete.</p>

**PROJECT****Mexican Border Region****Border-wide Public Transportation Improvement Program in Mexico (Pilot)**

**Type:** Public transportation

**Total Cost:** US \$13,546,264

**Total NADBank Funding:** US \$8,936,151

**Certification Date:** 6 / 24 / 14

**DESCRIPTION**

Financing program to support the purchase or lease of low-emission buses manufactured by DINA Camiones, S.A. de C.V. (Dina) within the 300-km border region in Mexico, in which the Bank operates.

**Community Benefits**

Use of new diesel buses that, at a minimum, comply with EPA 2004 standards will lower nitrogen oxides (NOx) and hydrocarbons (HC) emissions by approx. 50% and will achieve nearly 24% lower carbon dioxide (CO<sub>2</sub>) emissions. The reduction in criteria pollutant emissions is even higher for compressed natural gas-fueled vehicles that comply with EPA 2013 emission standards.

**NADBANK PARTICIPATION**

The Bank is participating as a direct lender to Mercader Financial, S.A., SOFOM, E.R., a captive finance company and affiliate of Dina. On June 24, 2014, the Bank approved a market-rate loan in the form of a revolving line of credit for up to \$120.0 million pesos to cover approximately 80% of the financing costs. The corresponding loan agreement was signed on September 30, 2014, and the first disbursement occurred in October 2015. The initial \$120.0 million pesos were fully disbursed as of April 2016. However, due to the revolving nature of the line of credit, Mercader can make monthly payments and have those funds available for draw down again when certain conditions are met during the disbursement period, which ends in October 2025. To date, a total of US\$10.91 million has been disbursed and fully repaid.

**IMPLEMENTATION STATUS**

During the last quarter of 2015, a total of 33 buses were financed through the program by two public transportation companies. A company in Hermosillo, Sonora obtained 30 diesel buses to replace part of its existing fleet, while another company in Tijuana, Baja California, purchased three diesel buses to expand its fleet. In April 2016, a company in Ciudad Juarez, Chihuahua obtained 25 buses fueled by compressed natural gas (CNG) to replace part of its existing fleet. In November 2017, two companies in Guadalupe, Nuevo Leon obtained 10 CNG buses and 8 diesel buses. In August 2018, a total of 21 diesel buses were financed by a public transportation company in Guadalupe, N.L. In March 2019, a total of 10 diesel buses were financed by two public transportation companies in two municipalities in the metropolitan area of Monterrey, N.L. To date, a total of 107 buses have been financed through the program.

**Mexican Border Region****Border-wide Program for the Purchase of Low-Emission Vehicles in Mexico**

**Type:** Public transportation

**Total Cost:** US \$76,017,161

**Total NADBank Funding:** US \$44,274,476

**Certification Date:** 9 / 13 / 16

Financing program to support the purchase or lease of low-emission buses manufactured by DINA Camiones, S.A. de C.V. within the 300-km border region in Mexico, in which the Bank operates.

**Community Benefits**

Improved air quality as the new vehicles produce less greenhouse gases than older models. Under the amended loan agreement, diesel vehicles shall comply with the emission limits established under Mexican Standard NOM-044-SEMARNAT-2017, specifically those identified as 1AA (equivalent to EPA 2007 standards) for buses financed through the end of 2019 and 1B (equivalent to EPA 2010 standards) for buses financed beginning in January 2020; and CNG-fueled vehicles shall comply with emission limits equivalent to EPA 2016 standards. Diesel vehicles that comply with the EPA 2007 emission limits can reduce nitrogen oxides (NOx) by 70%, hydrocarbons (HC) by 70% and particulate matter (PM<sub>2.5</sub>) by 77%, compared to EPA-1998 diesel technologies.

The Bank is participating as a direct lender to Mercader Financial, S.A., SOFOM, E.R., a captive finance company and affiliate of Dina. On September 13, 2016, the Bank approved a market-rate loan in the form of a revolving line of credit for up to \$500.0 million pesos to cover approximately 80% of the cost of new vehicles. The corresponding loan agreement was signed on September 22, 2016, and the first disbursement occurred the same month. The initial \$500.0 million pesos were fully disbursed as of November 2016. On November 5, 2018, the Bank approved a loan increase for \$380.0 million pesos (estimated at US\$20.13 million). An amended loan agreement was signed on November 15, 2018. Due to the revolving nature of the line of credit, Mercader can make monthly payments and have those funds available for draw down again when certain conditions are met during the disbursement period, which ends in November 2028. To date, a total of US\$58.78 million has been disbursed and fully repaid.

In 2016, a total of 285 buses (107 compressed natural gas (CNG) and 178 diesel) were financed by 12 public transportation companies to replace or expand their existing fleets in Ciudad Juarez, CHIH; Hermosillo, SON; Tijuana, B.C.; and five municipalities in the metropolitan area of Monterrey, N.L. In 2017, a total of 41 buses (39 diesel and 2 CNG) were financed by four public transportation companies in Ciudad Juarez, CHIH and four municipalities in the metropolitan area of Monterrey, N.L. In 2018, a total of 142 buses (59 diesel and 83 CNG) were financed by six public transportation companies in five municipalities in the metropolitan area of Monterrey, N.L. In 2019, a total of 147 buses (77 diesel and 70 CNG) were financed by five public transportation companies in four municipalities in the metropolitan area of Monterrey, N.L. To date, a total of 615 buses have been financed through the program.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Mexican Border Region</b></p> <p><b>Value Arrendadora Border-wide Vehicle Program for Public Transportation in Mexico</b></p> <p><b>Type:</b> Public transportation</p> <p><b>Total Cost:</b> US \$28,624,235</p> <p><b>Total NADBank Funding:</b> US \$24,330,367</p> <p><b>Certification Date:</b> 6 / 26 / 20</p> <p><b>Residents to Benefit:</b> 76,700</p>	<p>Program to lease or finance up to 223 vehicles with cleaner technologies for public and private personnel transportation services within the Mexican border region.</p> <p><b>Community Benefits</b></p> <p>Improved public transportation systems by providing access to new vehicles that offer a comfortable, safe and rapid transportation option. Improved air quality as the new vehicles produce less greenhouse gases than older models. Specifically, the use of 223 new vehicles is expected to lower NOx emissions by approximately 48 metric tons/year; carbon dioxide (CO<sub>2</sub>) emissions by 1,756 metric tons/year; and particulate matter with a diameter of 2.5 micrometers or less (PM<sub>2.5</sub>) by 0.6 metric tons/year.</p>	<p>The Bank is participating as a direct lender to Value Arrendadora, S.A. de C.V., SOFOM, E.R., Value Grupo Financiero, a Mexican multipurpose financial institution. On June 26, 2020, the Bank approved a market-rate loan for up to \$521.3 million pesos to cover approximately 85% of the cost of the new vehicles. A loan agreement for \$155.4 million pesos (US\$6.95 million) was signed on July 16, 2020, for the first phase of the program, and the loan proceeds were fully disbursed the same month.</p>	<p>The program will offer vehicles in two phases. The first phase was implemented in July 2020, with Value leasing 63 natural gas vehicles to the State Government of Nuevo Leon to be used for public transportation in the metropolitan area of Monterrey.</p>
<p><b>Mexican Border Region</b></p> <p><b>Green Loan for Active Leasing</b></p> <p><b>Type:</b> Green manufacturing</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$15,000,000</p> <p><b>Approval Date:</b> 11 / 2 / 23</p>	<p>Financing provided through the NADBank Green Loan Program to Active Leasing, S.A. de C.V. to fund its leasing operations with small and medium-size enterprises for the implementation of eligible green projects located within the 300-kilometer border region in Mexico.</p> <p><b>Community Benefits</b></p> <p>Displacement of greenhouse gas emissions through investments in energy efficient and low-emission transportation equipment, such as hybrid vehicles and electric charging stations, as well as in energy-efficient equipment for green manufacturing, sustainable food value chain activities and sustainable buildings. Water savings deriving from resource-efficient design and equipment installed in sustainable buildings, as well as an increase in the volume of recycled waste materials from investments in industrial recycling equipment.</p>	<p>The Bank is participating as a direct lender to Active Leasing, S.A. de C.V., a financial corporation specializing in leasing equipment to small- and medium-size enterprises. On November 2, 2023, the Bank approved a market-rate loan for up to US\$15.0 million through its Green Loan Program for Active Leasing. The corresponding loan agreement was signed on December 15, 2023. The first disbursement occurred in February 2024, followed by a second and final disbursement on March 8, 2024.</p>	<p>Approximately 44% of the loan funds have been allocated to mobility and energy efficiency assets. The sponsor is in the process of allocating the remaining funds to eligible green assets.</p>

**PROJECT****Mexican Border Region****Border-wide Sustainable Housing Project in Mexico for Banco Inmobiliario Mexicano**

**Type:** Sustainable buildings  
**Total Cost:** Reserved  
**Total NADBank Funding:** US \$20,000,000  
**Certification Date:** 12 / 8 / 23  
**Residents to Benefit:** 1,568

**DESCRIPTION**

Financing for the development of efficient and sustainable housing projects for middle-income residents in eligible cities in the Mexican border states.

**Community Benefits**

Construction of more resource-efficient housing developments that minimize operating costs and improve the comfort of the occupants. In particular, the houses will be built using efficient materials and technology aimed at reducing water and energy consumption by at least 20% compared to standard building practices.

**NADBANK PARTICIPATION**

The Bank is participating as a direct lender to Banco Inmobiliario Mexicano (BIM), a Mexican financial institution specializing in real estate that provides financial support to housing developers. On December 8, 2023, the Bank approved a market-rate loan for up to US\$20.0 million to be made in the form of a line of credit. The corresponding loan agreement was signed on November 22, 2024. Disbursements began in April 2025.

**IMPLEMENTATION STATUS**

The sponsor is using part of the loan proceeds to finance the construction of 447 low-income, sustainable houses in the Las Acacias subdivision in Nogales, Sonora.

**Mexican Border Region****Border-wide Green Loan for SOFOPLUS in Mexico**

**Type:** Sustainable buildings  
**Total Cost:** Reserved  
**Total NADBank Funding:** US \$10,000,000  
**Approval Date:** 6 / 12 / 24

Financing for SOFOPLUS, S.A.P.I. de C.V. SOFOM E.R. and to Plus Leasing, S.A.P.I. de C.V. to fund their lending and leasing operations with small- and medium-size enterprises for the implementation of eligible green projects located within the 300-kilometer border region in Mexico.

**Community Benefits**

Water savings deriving from resource-efficient design and equipment installed in sustainable buildings and industrial parks. Displacement of greenhouse gas emissions through investments in energy efficient equipment in sustainable buildings and industrial parks, as well as through the acquisition or leasing of low-emission vehicles and the installation of small-scale renewable energy systems for residential, commercial, and industrial facilities.

The Bank is participating as a direct lender to the Mexican financial institutions, SOFOPLUS, S.A.P.I. de C.V. SOFOM E.R. and Plus Leasing, S.A.P.I. de C.V. On June 12, 2024, the Bank approved a market-rate loan for up to US\$10.0 million to be made in the form of a line of credit. A loan agreement for up to US\$5.0 million was signed on October 23, 2024, and the proceeds were fully disbursed in December of the same year.

The sponsor is in the process of allocating the loan proceeds to eligible green projects.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Mexican Border Region</b></p> <p><b>Sustainability Bond for Four Financial Intermediaries in Mexico</b></p> <p><b>Type:</b> Sustainable food value chain</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBANK Funding:</b> US \$3,515,850</p> <p><b>Approval Date:</b> 9 / 4 / 24</p>	<p>Financing provided through the NADBANK Green Loan Program to four financial intermediaries to fund their financing operations with micro, small and medium-size enterprises (SMEs) in the agriculture sector for the implementation of eligible green projects located within the 300-kilometer border region in Mexico.</p> <p><b>Community Benefits</b></p> <p>In the agricultural and food sectors, anticipated investments include the installation of efficient irrigation systems, the production and use of organic fertilizer and technologies to reduce the use of resources during the processing, packaging, storage, distribution and marketing of food, including the installation of small-scale photovoltaic generation systems. These investments are expected to generate water and energy savings, improve soil quality and reduce greenhouse gas emissions, among other benefits.</p>	<p>The Bank is participating as a direct lender to Servicios y Financiamiento Agrícola, S.A. de C.V., SOFOM E.N.R. (SEFIA), Soluciones Financieras Internacionales, S.A. de C.V., SOFOM E.N.R. (SFI), Proaktiva, S.A.P.I. de C.V., SOFOM E.N.R. (PROAKTIVA) and Crédito Especializado al Campo, S.A. de C.V., SOFOM E.N.R. (CRESCA). On September 4, 2024, the Bank approved a market-rate loan for up to \$83.0 million pesos (US\$4.23 million) to be made in the form of a sustainability bond. On October 4, 2024, the Bank purchased bonds totaling \$67.8 million pesos (US\$3.52 million), and the loan was fully disbursed the same day.</p>	<p>The financial intermediaries are in the process of allocating the loan proceeds to eligible green projects.</p>
<p><b>Mexican Border Region</b></p> <p><b>Border-wide Green Loan for Altum CP in Mexico</b></p> <p><b>Type:</b> Green manufacturing</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBANK Funding:</b> US \$11,166,509</p> <p><b>Certification Date:</b> 11 / 6 / 24</p>	<p>Financing provided to Altum CP to fund its lending operations with small and medium-sized enterprises (SMEs) and other smaller financial intermediaries for the implementation of eligible green projects located within the 300-kilometer border region in Mexico.</p> <p><b>Community Benefits</b></p> <p>Retrofitting existing buildings by installing energy-efficient equipment and small-scale photovoltaic systems will reduce demand on the power grid, along with the related carbon emissions from conventional power sources. Investments in electric and hybrid vehicles will also reduce harmful emissions. Investments in efficient irrigation systems will conserve water and reduce demand on water sources.</p>	<p>The Bank is participating as a direct lender to Altum CP, S.A.P.I. de C.V., SOFOM, E.N.R., a Mexican non-bank financial intermediary. On November 6, 2024, the Bank approved a market-rate loan for up to \$200.0 million pesos (~US\$11.2 million). The corresponding loan agreement was signed on April 9, 2024. The first disbursement occurred in June 2025.</p>	<p>The sponsor is in the process of allocating the loan proceeds to eligible green projects.</p>

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Mexican Border Region</b></p> <p><b>Vinte Sustainable Housing Developments in Mexico</b></p> <p><b>Type:</b> Sustainable buildings</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$40,000,000</p> <p><b>Certification Date:</b> 12 / 20 / 24</p> <p><b>Residents to Benefit:</b> 2,400</p>	<p>Financing for the development of efficient and sustainable housing for low, middle and middle-high income residents within the 300-km (186-mile) area south of the U.S.-Mexico border.</p> <p><b>Community Benefits</b></p> <p>Construction of more resource-efficient housing developments that minimize operating costs and improve the comfort of the occupants. In particular, the houses will be built using efficient materials and technology aimed at reducing water and energy consumption by at least 20% compared to standard building practices. Development of integrated communities, including services such as controlled access, equipped parks, recreational areas, urban connectivity and proximity to schools, health care facilities and police stations.</p>	<p>The Bank is participating as a direct lender to Vinte Viviendas Integrales, S.A.B. de C.V., a leading sustainable homebuilder in Mexico. On December 20, 2024, the Bank approved a market-rate loan for up to US\$40.0 million. The loan was executed in the form of a private debt placement on February 26, 2025, through the issuance of a sustainability bond.</p>	<p>The sponsor is using part of the loan proceeds to finance the construction of 2,333 low-income, sustainable houses in the Cumbre del Norte subdivision in Salinas Victoria, Nuevo Leon, as well as 941 low-income sustainable houses in the Lomas El Mirador development in Pesquería, Nuevo Leon.</p>
<p><b>Miguel Alemán, Tamaulipas, México</b></p> <p><b>Wastewater Collection System Expansion</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$5,800,000</p> <p><b>Total NADBank Funding:</b> US \$2,700,000</p> <p><b>Certification Date:</b> 09 / 05 / 24</p> <p><b>Residents to Benefit:</b> 1,463</p>	<p>Construction of two sewer mains and wastewater collection systems in the El Mirador, Montebello and Los Presidentes subdivisions in the southern area of the city, including installation of residential connections and the decommissioning of on-site wastewater disposal systems.</p> <p><b>Community Benefits</b></p> <p>Provision of first-time wastewater collection services, eliminating the risk of soil and groundwater contamination from substandard on-site sanitary systems, as well as preventing untreated wastewater flows to transboundary water bodies such as the Rio Grande River. Specifically, 68,473 gallons per day of wastewater will be collected and conveyed to the municipal treatment plant.</p>	<p>The Bank is a source of grant funds through the BEIF to complement Mexican federal, state and municipal funding. On July 31, 2024, EPA approved the Bank's recommendation to provide US\$2.70 million in BEIF construction assistance for the project. The corresponding grant agreement was signed on January 17, 2025.</p>	<p>Construction of sewer main #2 began in 2024 with Mexican funds and was completed in March 2025.</p> <p>Bidding for the construction of Bank-funded works is expected to begin in October 2025.</p>

## PROJECT

### Mission, Texas, USA

#### Anzalduas Land Port of Entry Expansion Project

**Type:** Air quality - border crossing

**Total Cost:** US \$81,861,365

**Total NADBank Funding:** US \$63,000,000

**Certification Date:** 06 / 08 / 22

**Residents to Benefit:** 999,260

## DESCRIPTION

Construction of commercial inspection facilities on the U.S. side of the Anzalduas land port of entry to support the processing of loaded southbound and northbound commercial vehicles.

### Community Benefits

Diverting part of the commercial traffic from another bridge in the region will reduce net crossing times at both bridges, resulting in a net reduction in the emission of greenhouse gases and criteria pollutants, including an estimated 19,563 metric tons of carbon dioxide (CO<sub>2</sub>) in its first year of operation.

## NADBANK PARTICIPATION

The Bank is a direct lender to complement state and federal funding. On June 8, 2022, the Bank approved a market-rate loan for up to US\$63.0 million for construction of the project. On August 22, 2022, the Bank executed a US\$63.0 million loan in the form of junior lien international toll bridge system revenue bonds with the project sponsor, the City of McAllen, Texas. The loan was fully disbursed on September 22, 2022.

## IMPLEMENTATION STATUS

Construction began in March 2023. Work on inbound and outbound infrastructure has been completed. The installation of specialized electronic equipment is being handled by the relevant U.S. federal agencies.

### Monterrey, Nuevo Leon, Mexico

#### Green Loan for Grupo KELQ, S.A.P.I. de C.V. SOFOM E.N.R.

**Type:** Urban development

**Total Cost:** Reserved

**Total NADBank Funding:** US \$3,978,002

**Certification Date:** 08 / 14 / 24

**Residents to Benefit:** 33,500

Financing provided through the NADBank Green Loan Program to Grupo KELQ, S.A.P.I. de C.V. SOFOM E.N.R. to fund its financing operations with micro, small and medium-size businesses for the implementation of eligible green projects located within the 300-kilometer border region in Mexico.

### Community Benefits

Support for urban redensification and urban development by replacing and expanding water and wastewater infrastructure to provide service access for the planned construction of a new high-rise apartment building. Better mobility by rehabilitating and modernizing roadway infrastructure.

The Bank is participating as a direct lender to Grupo KELQ, S.A.P.I. de C.V. SOFOM E.N.R., a subsidiary of Grupo DINERCAP, S.A.P.I. de C.V. On August 14, 2024, the Bank approved a market-rate loan for up to \$80.0 million pesos (US\$3.98 million), which will be used to support an urban redensification project in downtown Monterrey, Nuevo Leon. The corresponding loan agreement was signed on November 11, 2024, and the funds were fully disbursed on November 19, 2024.

The proceeds of the green loan have been fully allocated to an urban redensification project in downtown Monterrey, N.L. Expansion of the water and wastewater lines was completed prior to the end of 2024.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Monterrey, Nuevo Leon, Mexico</b></p> <p><b>Alternative Drinking Water Supply for Five Schools</b></p> <p>Type: Water</p> <p>Total Cost: US \$550,000</p> <p>Total NADBank Funding: US \$500,000</p> <p>Certification Date: 11 / 6 / 24</p> <p>Residents to Benefit: 1,470</p>	<p>Installation of water harvesting systems using hydropanels to supply drinking water to five schools in economically distressed areas of the municipality that have experienced severe water shortages due to prolonged drought.</p> <p><b>Community Benefits</b></p> <p>Reliable supply of drinking water for students and staff at the five schools, minimizing school closures and contributing to a healthy learning environment.</p>	<p>The Bank is a source of grant funds through the CAP to complement funding from the Municipality of Monterrey, through its Department of Sustainable Urban Development (SEDUSO). On November 6, 2024, the Bank approved a CAP grant for up to US\$500,000 for project implementation. The corresponding grant agreement was signed on June 18, 2025.</p>	<p>Construction is expected to begin in the fourth quarter of 2025.</p>
<p><b>Naco, Sonora, Mexico</b></p> <p><b>Drinking Water System Improvements</b></p> <p>Type: Water</p> <p>Total Cost: US \$1,500,000</p> <p>Total NADBank Funding: US \$500,000</p> <p>Certification Date: 4 / 29 / 24</p> <p>Residents to Benefit: 6,150</p>	<p>Installation of water meters and connection and startup of the existing solar energy system for three water production wells.</p> <p><b>Community Benefits</b></p> <p>Metering will improve the sustainability of the drinking water system and water resource management, by providing a reliable basis for billing, detecting water losses and applying water conservation strategies. Project will generate sufficient energy to offset 100% of electricity required to operate three wells, and thus help prevent the emission of an estimated 352.5 metric tons/year of carbon dioxide, among other contaminants.</p>	<p>The Bank is a source of grant funds through the CAP to complement federal, state and municipal funding. On April 29, 2024, the Bank approved a CAP grant for up to US\$500,000 for project implementation, and the corresponding grant agreement was signed on July 3, 2024.</p>	<p>The solar panels and related components were installed in 2018 with Mexican funding.</p> <p>Bidding for the purchase and installation of the micrometers, as well as electrical work and commissioning of the solar panels, began in October 2025, with contract award expected in November 2025.</p>



## PROJECT

### Nogales, Sonora, Mexico

#### Expansion of the Water and Wastewater Systems to the Southwest Area of Nogales, Sonora

Type:	Water / wastewater
Total Cost:	US \$10,483,888
Total NADBank Funding:	US \$5,259,444
Certification Date:	11 / 17 / 16
Residents to Benefit:	16,701

## DESCRIPTION

Expansion of the water distribution and wastewater collection systems to unserved areas of the Flores Magón, Las Torres, Luis D. Colosio, El Rastro, Las Primavera, and Jardines de la Montaña subdivisions, including installation of residential connections.

### Community Benefits

Provision of first-time wastewater collection and treatment services, reducing the potential for groundwater and surface water contamination by eliminating the use of cesspools and direct discharges of untreated sewage into yards and streets, thus providing a cleaner, healthier environment for local residents. Specifically, an estimated 0.93 mgd of wastewater will be collected and treated. Provision of drinking water service for households currently not connected to the distribution system.

## NADBANK PARTICIPATION

The Bank is a source of grant funds through the BEIF to complement federal, state and municipal funding. On November 9, 2016, EPA approved the Bank's recommendation to provide US\$5.26 million in BEIF funds for the construction of the project, and the corresponding grant agreement was signed on July 10, 2017. The initial disbursement was made in February 2018.

## IMPLEMENTATION STATUS

Phase 1 wastewater lines were completed with Mexican funding in December 2016. Construction of the Collector Tecnológico funded by the Bank was completed in August 2018. Phase 2 and 3 wastewater lines were completed in April 2020. Installation of remaining Phase 2 & 3 residential connections began in June 2020 and was completed in February 2021; however, the contract was extended to connect four laterals to the new Collector Tecnológico, which was completed in August 2021. Construction of Phase 4 wastewater lines and residential connections began in July 2020 and was also completed in August 2021. Construction of the civil works and grit removal system to improve the Estadio Lift Station began in February 2022 and was completed in August 2023. Installation of the electrical and control components of the lift station began in October 2022 and was completed in September 2023. Work to update the wiring of the five pumps and connect them to the new control system began in October 2024 and was completed in February 2025.

### Nueva Ciudad Guerrero, Tamaulipas, Mexico

#### Wastewater Collection and Treatment System Improvements

Type:	Wastewater
Total Cost:	US \$4,532,000
Total NADBank Funding:	US \$2,256,000
Certification Date:	3 / 20 / 20
Residents to Benefit:	5,209

Expansion and rehabilitation of the wastewater collection and treatment system, including construction of a wastewater treatment plant (WWTP) with a capacity of 270,000 gallons per day.

### Community Benefits

First-time access to wastewater services for 244 homes in unserved areas of the city, as well as improved service for the rest of the community. Wastewater treatment coverage for 100% of the community and higher quality effluent, which will reduce water pollution and the risk of waterborne diseases. The new plant will also have a methane capture and conversion system to reduce the effects of greenhouse gas emissions.

The Bank is a source of grant funds through the BEIF to complement federal, state and municipal funding. On January 27, 2020, EPA approved the Bank's recommendation to provide US\$2.06 million in BEIF funds for the construction of the project, and the corresponding grant agreement was signed on September 15, 2020. The initial disbursement was made in September 2021. On December 10, 2024, EPA approved an additional US\$200,000 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$2.26 million. The grant agreement was amended to include the additional funding and was signed on February 25, 2025.

The gravity sewer main connecting the sewer system to the site of the WWTP was installed in 2017 with Mexican funds. Installation of approximately 10.2 miles of sewer lines in the eastern and western zones of the city was completed in September 2023 with Mexican funding. Construction of the Bank-funded components, including construction of the WWTP, the West sewer main and wastewater collection lines in the Maquiladora area of the city, began in December 2021 and was completed in January 2025.

Work to install an additional 9.5 miles of sewer lines in the eastern and western zones of the city with Mexican funding began in July 2024 and is approximately 90% complete. Construction of the remaining 10% began in September 2025.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Nuevo Laredo, Tamaulipas, Mexico</b></p> <p><b>Comprehensive Wastewater Collection and Treatment Project</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$81,200,000</p> <p><b>Total NADBank Funding:</b> US \$8,000,000</p> <p><b>Certification Date:</b> 1 / 23 / 24</p> <p><b>Residents to Benefit:</b> 416,055</p>	<p>Rehabilitation and expansion of the wastewater collection system, five lift stations and two treatment plants, as well as installation of 150 new wastewater connections.</p> <p><b>Community Benefits</b></p> <p>Elimination of untreated wastewater discharges, preventing the potential contamination of groundwater and surface water, including the Rio Grande River, directly benefitting the entire population of Nuevo Laredo, as well as communities downstream on both sides of the border that depend on the river for drinking water. Improved treatment process that meets new regulatory requirements. Provision of first-time service to approximately 150 homes in three neighborhoods.</p>	<p>The Bank is a source of grant funds through the BEIF, as well as a potential direct lender through its Mexican subsidiary Corporación Financiera de América del Norte, S.A. de C.V. SOFOM E.N.R. (COFIDAN), to complement federal, state and municipal funding. On January 23, 2024, the Bank approved a market-rate loan for up to US\$6.0 million to finance part of the cost of the project. On March 12, 2024, EPA approved the Bank's recommendation to provide an US\$8.0 million BEIF construction grant. The BEIF grant agreement was signed on September 11, 2024. In accordance with the Mexican Financial Discipline Law for States and Municipalities, in September 2024, the Municipality of Nuevo Laredo carried out a procurement process for a \$120-million-peso loan, which was awarded to another financial institution. Consequently, the NADBank loan for this project was cancelled in October 2024. The first BEIF grant disbursement occurred in June 2025.</p>	<p>Work to rehabilitate the wastewater collection system began in 2019 with Mexican funds. Urgent repairs for the International Wastewater Treatment Plant began in 2023 and are approximately 95% complete.</p> <p>A contract for the rehabilitation of wastewater collection lines to be funded by the Bank was awarded in September 2025, with work expected to begin in October 2025.</p>
<p><b>Nuevo Progreso, Tamaulipas, Mexico</b></p> <p><b>Wastewater Collection and Treatment System Improvements</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$1,150,000</p> <p><b>Total NADBank Funding:</b> US \$500,000</p> <p><b>Certification Date:</b> 4 / 17 / 24</p> <p><b>Residents to Benefit:</b> 10 272</p>	<p>Rehabilitation of a force main, lift station and one treatment train of the regional wastewater treatment plant.</p> <p><b>Community Benefits</b></p> <p>Elimination of untreated wastewater discharges, preventing the potential contamination of surface and groundwater, including the Rio Grande River, thus directly benefitting the entire population of Nuevo Progreso, as well as communities downstream on both sides of the border that depend on the river for drinking water. Specifically, the project will safely convey 433,665 gallons per day of wastewater to the regional WWTP for proper treatment.</p>	<p>The Bank is a source of grant funds through the CAP to complement funding from the local water utility, Comisión de Agua Potable y Alcantarillado de Río Bravo (COMAPA). On April 17, 2024, the Bank approved a CAP grant for up to US\$500,000 for project implementation, and the corresponding grant agreement was signed on August 29, 2024. The first disbursement was made in June 2025.</p>	<p>COMAPA began work to rehabilitate one of the treatment trains in the regional wastewater treatment plant in August 2024, and the work is 95% complete.</p> <p>A contract for rehabilitation of the force main and lift station to be funded by the Bank was awarded in September 2025, with work expected to begin in October 2025.</p>

## PROJECT

### Ojinaga, Chihuahua, Mexico

#### Wastewater Collection System Improvements

Type:	Wastewater
Total Cost:	US \$3,994,756
Total NADBank Funding:	US \$2,090,400
Certification Date:	11 / 12 / 20
Residents to Benefit:	6,240

## DESCRIPTION

Replacement of sewer lines and rehabilitation of the service connections to 1,700 residences.

### Community Benefits

Improved wastewater collection services for 1,700 residential connections and reduced risk of pipeline failures and sewage spills, which will help prevent contamination of the West Texas Bolson Aquifer that supplies drinking water to Ojinaga and to Presidio, Texas. Specifically, the project will prevent approximately 281,000 gallons per day of wastewater discharges.

## NADBANK PARTICIPATION

The Bank is a source of grant funds through the BEIF to complement Mexican federal, state and municipal funding. On November 12, 2020, EPA approved the Bank's recommendation to provide US\$1.02 million in BEIF funds for project construction and supervision. The corresponding grant agreement was signed on August 2, 2021. On June 2, 2022, EPA approved an additional US\$770,950 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$1.79 million. The grant agreement was amended to include the additional funding and signed on August 1, 2022, and disbursements began in December 2022. On June 25, 2024, EPA approved an additional US\$300,000 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$2.09 million. The grant agreement was amended to include the additional funding and was signed on October 30, 2024.

## IMPLEMENTATION STATUS

Project construction was initiated with Mexican funding in 2020, with contracts completed in March 2021 and March 2022, representing approximately 43% of the total investment.

Construction of the project components funded by the Bank began in December 2022 and is approximately 93% complete.

### Palmview, Texas, USA

#### Agua SUD Wastewater Collection and Treatment (East) Project

Type:	Wastewater
Total Cost:	US \$48,200,000
Total NADBank Funding:	US \$6,000,000
Certification Date:	5 / 8 / 14
Residents to Benefit:	8,183

Construction of wastewater collection and conveyance infrastructure for the City of Palmview and adjoining areas, including installation of sewer hookups and decommissioning of septic tanks.

### Community Benefits

Provision of first-time wastewater collection and treatment services to the community of Palmview and the surrounding area, reducing environmental and health hazards associated with the inadequate disposal of wastewater, thus providing a cleaner and healthier environment for local residents. Specifically, an estimated 900,000 gallons per day of wastewater will be collected and treated.

The Bank is a source of grant funds through the BEIF to complement a state loan and grant. On March 18, 2020, EPA approved the Bank's recommendation to provide US\$6.0 million in BEIF funds for the installation of sewer hookups and decommissioning of septic tanks. The corresponding grant agreement was signed on May 18, 2020. The initial BEIF disbursement occurred in September 2020.

The wastewater collection system, five lift stations and the pressure main to connect the system to the Mission Wastewater Treatment Plant have been completed with state funds. Construction to install 1,847 residential hookups and decommission septic tanks funded by the Bank began in July 2020. Since a portion of the wastewater collection system was pending completion, the number of connections was reduced to 1,572, and work was completed in December 2023.

Construction of sewer lines and 89 connections in an additional subdivision funded by the Bank began in April 2024 and was completed in September 2025, thus completing the entire project.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Riverside and Imperial Counties, California, USA</b></p> <p><b>Wildcat Energy Storage Project</b></p> <p><b>Type:</b> Energy storage</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$4,410,889</p> <p><b>Certification Date:</b> 5 / 13 / 21</p> <p><b>Residents to Benefit:</b> 283</p>	<p>Design, construction and operation of the first phase of a 3.0-megawatt alternating current (MW<sub>AC</sub>) energy storage system on vacant and undeveloped land in Palm Springs, CA.</p> <p><b>Community Benefits</b></p> <p>Increased energy storage will reduce the use of ramp-up/ramp-down fossil-fuel power plants to meet electricity demand, as well as facilitate the integration of intermittent renewable energy sources, such as solar and wind. With the capacity to store and deliver up to 1,796 MWh of energy a year, the project will displace approximately 819 metric tons/year of CO<sub>2</sub>. Increased operational efficiency and reliability of power grid by minimizing power disruptions and reducing energy losses resulting from mismatches in supply and demand.</p>	<p>The Bank is a direct lender to esFaraday, LLC, a subsidiary of the project sponsor esVolta, LP. The Wildcat project is part of a portfolio of storage facilities being developed by esVolta. On May 13, 2021, the Bank certified the Wildcat project and approved a loan for up to US\$4.73 million to finance construction of the first phase of the project. Upon project completion in December 2021, the loan was reduced to US\$4.41 million. In December 2021, the loan was reduced to US\$4.41 million. On September 26, 2023, the loan agreement was amended reducing the amount contracted to US\$3.87 million. The loan is in disbursement.</p>	<p>The first phase of the Wildcat facility, financed by the Bank, achieved substantial completion and began commercial operations on November 21, 2021. The last of the construction work was completed in December 2021.</p>
<p><b>San Diego County, California, USA</b></p> <p><b>Pome BESS Project</b></p> <p><b>Type:</b> Energy storage</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$60,000,000</p> <p><b>Certification Date:</b> 11 / 14 / 24</p> <p><b>Residents to Benefit:</b> 353,700</p>	<p>Construction of a standalone, four-hour duration battery energy storage system (BESS), with a total capacity of 100 megawatts of alternating current (MW<sub>AC</sub>) on private land in the city of Poway, located 17 miles northeast of the city of San Diego.</p> <p><b>Community Benefits</b></p> <p>Increased operational efficiency and reliability of electric grid and support for the transition to a greener, more sustainable grid by helping integrate electricity generated by intermittent renewable energy sources, such as solar and wind. The project is expected to store and deliver up to 400 MWh of energy a day, equivalent to serving up to 128,750 households for four hours. As a result, the project will displace the emission of an estimated 31,854 metric tons/year of CO<sub>2</sub>, 46 metric tons/year of NO<sub>x</sub> and 0.81 metric tons/year of SO<sub>2</sub>.</p>	<p>The Bank is a direct lender to the project companies, Pome BESS, LLC and Pome BESS Class B Member, LLC. On November 14, 2024, the Bank approved a market-rate loan for up to US\$60.0 million. The corresponding loan agreement was executed on December 2, 2024, and the initial disbursement was made the same month. The final disbursement occurred on February 25, 2025.</p>	<p>Construction began in February 2024 and is approximately 99% complete.</p>

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>San Luis Rio Colorado, Sonora, Mexico</b></p> <p><b>OSME Medical Complex Project</b></p> <p><b>Type:</b> Sustainable building</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$14,211,046</p> <p><b>Certification Date:</b> 11 / 22 / 21</p> <p><b>Residents to Benefit:</b> 33,800</p>	<p>Design, construction and operation of a private hospital and medical specialties center that will incorporate sustainable construction techniques and thermally efficient building materials.</p> <p><b>Community Benefits</b></p> <p>Increased access to sustainable healthcare services for seasonal agricultural workers, as well as first-time access to critical medical services, including a trauma emergency room and intensive care units. The new facilities are expected to use 43% less water than a typical healthcare facility, saving an estimated 4.2 million gallons a year, similar to the annual consumption of 60 households. Likewise, they are expected to use 18% less electricity for ambient cooling purposes compared to a standard Mexican building, similar to the annual consumption of 34 households. This reduction in electricity demand is equivalent to the displacement of approximately 83 metric tons/year of CO<sub>2</sub> emissions, as well as of other criteria pollutants.</p>	<p>The Bank is a direct lender to Nueve Uno Integradora, S.A. de C.V., a special-purpose corporation created by the sponsor to implement the project. On November 22, 2021, the Bank approved a market-rate loan for up to US\$14.2 million for project implementation. The corresponding loan agreement was signed on January 24, 2023, and the initial disbursement occurred in September of the same year. The final loan disbursement was made on August 27, 2025.</p>	<p>Construction began in October 2023 and is approximately 83% complete.</p>
<p><b>San Luis Rio Colorado, Sonora, Mexico</b></p> <p><b>Sana Premium Foods Frozen Food Processing Plant</b></p> <p><b>Type:</b> Sustainable food value chain</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$16,000,000</p> <p><b>Certification Date:</b> 01 / 03 / 23</p> <p><b>Residents to Benefit:</b> 199,021</p>	<p>Design, construction, and equipping of a frozen food processing plant with a production capacity of 25 million pounds/year, to be built using sustainable construction techniques and thermal efficient construction materials, as well as energy and water efficient industrial equipment.</p> <p><b>Community Benefits</b></p> <p>In comparison with international standards for an industrial facility with the same production capacity, the plant is expected to use about 49% less water, equivalent to 3,780 m<sup>3</sup> (0.8 million gallons)/year, and about 12.7% less electricity, equivalent to 1,251 megawatts-hour/ year. The energy savings will help displace approximately 403 metric tons/year of CO<sub>2</sub>, among other pollutants.</p>	<p>The Bank is a direct lender to Sana Premium Foods, S. de R. L. de C.V. (SANA), a Mexico-based company owned by SANA Foods, LLC located in Yuma, AZ. On January 3, 2023, the Bank approved a market-rate loan for up to US\$16.0 million for project implementation. A loan agreement for US\$8.0 million was signed on December 11, 2024, and the loan proceeds were fully disbursed the same month.</p>	<p>The new frozen food plant is in operation.</p>

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Soto la Marina, Tamaulipas, Mexico</b></p> <p><b>Drinking Water System for José Silva Sánchez</b></p> <p>Type: Water</p> <p>Total Cost: US \$260,000</p> <p>Total NADBank Funding: US \$250,000</p> <p>Certification Date: 6 / 19 / 18</p> <p>Residents to Benefit: 135</p>	<p>Construction of a drinking water system, including the installation of a water transmission line, storage tank and distribution system, as well as equipping an existing well with a new power connection, pumping equipment and disinfection system.</p> <p><b>Community Benefits</b></p> <p>Provision of first-time access to safe and reliable drinking water service for 33 homes, eliminating the health risks associated with hauling water for residential use.</p>	<p>The Bank is a source of grant funds through the CAP to complement funding provided by the local water utility and state water agency. On June 19, 2018, the Bank approved a CAP grant for up to US\$250,000 to cover up to 90% of the project costs, including possible fluctuations in the exchange rate and construction contingencies. The corresponding grant agreement was signed on March 7, 2019. Disbursements began in September 2020.</p>	<p>Construction of the water system began in September 2020. Construction was completed on the water transmission line, storage tank and distribution system in October 2021. Installation of the new pump equipment, power connection and disinfection system for the water well was completed in May 2022, and the water system began manual operations in June 2022. The final project component to automatize the system is expected to be completed in the fourth quarter of 2025.</p>
<p><b>Southern California, USA</b></p> <p><b>Bali Express Fleet Renovation</b></p> <p>Type: Mobility</p> <p>Total Cost: Reserved</p> <p>Total NADBank Funding: US \$38,000,000</p> <p>Certification Date: 12 / 3 / 24</p>	<p>Replacement and scrapping of up to 97 diesel-fuel based freight trucks with a combination of electric and natural gas-based vehicles over a two-year period.</p> <p><b>Community Benefits</b></p> <p>Reduction in the harmful emissions generated by diesel trucking operations in the San Diego-Tijuana border region. Specifically, using vehicles with cleaner technologies is expected to avoid an estimated 5,530 metric tons/year of carbon dioxide (CO<sub>2</sub>), 47 metric tons/year of nitrogen oxides (NO<sub>x</sub>) and less than one metric ton/year of sulfur dioxide (SO<sub>2</sub>).</p>	<p>The Bank is a direct lender to Bali Express Services, Inc., a California-based logistics company that provides cross-border services between Tijuana, B.C., and San Diego, CA, as well as throughout California and the United States. On December 3, 2024, the Bank approved a market-rate loan for up to US\$38.0 million to be contracted and disbursed in three tranches as bridge loans. A US\$ 7.75 million loan agreement for the first tranche of the loan was signed on February 14, 2025, and disbursements began in March of the same year.</p>	<p>Five Class 8 battery-electric trucks were purchased in February 2025.</p>

**PROJECT****DESCRIPTION****NADBANK PARTICIPATION****IMPLEMENTATION STATUS****State of Baja California, Mexico****Water Utilities Sustainability Financing**

**Type:** Water and wastewater

**Total Cost:** US \$150,065,278

**Total NADBank Funding:** US \$150,065,278

**Certification Date:** 12 / 01 / 22

**Residents to Benefit:** 3,263,496

Construction, improvement, rehabilitation and/or replacement of water and wastewater infrastructure, as well as the acquisition of equipment or other components required for the provision of efficient and reliable public water services in all seven municipalities of the state.

**Community Benefits**

Improved access to sustainable and reliable drinking water services by increasing water treatment capacity through the construction of new plants and the expansion of existing facilities, increasing groundwater supply capacity through the construction of new wells and replacing 28.1 miles of water distribution lines, among other improvements. Eliminate the risk of untreated wastewater discharges and transboundary flows to the U.S. by increasing wastewater treatment capacity and rehabilitating existing treatment plants, as well as rehabilitating 59.0 miles of wastewater collection infrastructure.

The Bank, through its Mexican subsidiary Corporación Financiera de América del Norte, S.A. de C.V. SOFOM E.N.R. (COFIDAN), is a direct lender to the State of Baja California. On December 1, 2022, the Bank approved a peso-denominated, market-rate loan for up to US\$150.07 million. In accordance with the Mexican Financial Discipline Law for States and Municipalities, on December 28, 2022, the state government requested proposals for two loans totaling \$3.0 billion pesos (~US\$150.06 million). The Bank, through COFIDAN, participated in the competitive bid process and won the bid for both loans on January 25, 2023. The corresponding loan agreements for \$1.0 billion pesos (~US\$50.02 million) and \$2.0 billion pesos (~US\$100.04 million) were signed on January 31, 2023. On March 6, 2023, the first \$1.0 billion peso loan was fully disbursed for US\$55.54 million. The initial disbursement of the second loan occurred in April 2023.

The first 13 projects to be funded were selected in June 2023. To date, 60 projects have been approved by the Technical Investment Committee for financing: 29 for water infrastructure, 18 for wastewater collection systems, 4 for wastewater treatment plants and 9 for equipment and/or development of water supply sources. Of those projects, 10 are located in Tijuana, one in Tecate, 38 in Ensenada, and three in Mexicali. The remaining eight projects are sponsored by the state water agency, CEABC.

To date, 24 projects have been completed and initiated operations: 18 in Ensenada, two in Tijuana, one in Mexicali, and three sponsored by CEABC.

At the end of the third quarter of 2025, 30 projects were under construction, and six projects were in the bidding process.

**Sunland Park and Santa Teresa,  
New Mexico, USA****Sunland Park Wastewater Treatment Plant Lift  
Station Failure**

**Type:** Wastewater

**Total Cost:** US \$379,500

**Total NADBank Funding:** US \$250,000

**Certification Date:** 8 / 28 / 24

**Residents to Benefit:** 10,800

Emergency repairs to the Sunland Park Lift Station, including replacing all five pumps.

**Community Benefits**

Prevent the possibility of wastewater overflowing onto streets and potentially contaminating the local aquifer and Rio Grande River. Specifically, the project will ensure that approximately 0.8 mgd of wastewater is safely conveyed from the sewer system to the treatment plant.

The Bank is a source of emergency grant funds through the CAP to complement capital investments by the Camino Real Regional Utility Authority (CRRUA). On August 28, 2024, the Bank approved an emergency CAP grant for up to US\$250,000 for project implementation. The corresponding grant agreement was signed on September 26, 2024, and the grant was fully disbursed on July 29, 2025.

CRRUA initiated the emergency repairs to the lift station with its own funds in parallel with the procurement of pumps, valves and other materials. Work to replace the lift station plumbing and valves has been completed. Work to install the new pumps and electronic controls was completed in January 2025, thus completing the entire project.

**PROJECT****Tijuana and Playas de Rosarito,  
Baja California, Mexico****Expansion of the Water and Wastewater Systems**

<b>Type:</b>	Water / wastewater
<b>Total Cost:</b>	US \$48,420,000
<b>Total NADBank Funding:</b>	US \$29,457,459
<b>Certification Date:</b>	7 / 21 / 09
<b>Residents to Benefit:</b>	1,111,891

**DESCRIPTION**

Expansion of the water distribution and wastewater collection systems in Tijuana, expansion of the wastewater collection system in Playas de Rosarito, upgrades to the Rosarito I Wastewater Treatment Plant (WWTP) and completion of the La Morita WWTP and the Tecolote-La Gloria WWTP.

**Community Benefits**

Reduction of environmental and health hazards associated with inadequate sewage disposal, thus providing a cleaner, healthier environment for local residents. An estimated 3 mgd of wastewater will be collected and treated prior to being discharged into the Pacific Ocean. Provision of first-time water services to currently unserved areas.

**NADBANK PARTICIPATION**

The Bank is a direct lender to complement funding from the local water utility, CESPT. In addition, several components of this project are expected to receive BEIF grants, along with matching Mexican grants. On July 21, 2009, the Bank approved a market-rate loan for up to US\$27.96 million for the project. On July 17, 2009, EPA approved the Bank's recommendation to provide a total of US\$2.20 million in BEIF funds as follows: US\$1.36 million for the Rosarito I WWTP and US\$845,682 for the Aztán, Independencia and Lomas de Rosarito sewer systems. The three sewer systems were completed with Mexican funds, so all BEIF funds will be used to fund the Rosarito I WWTP. On September 18, 2009, a US\$22.08-million loan agreement was signed for the first tranche of the loan and disbursements began in December of the same year. The utility determined that the remainder of the loan was unnecessary and decided not to contract the second tranche. As a result, on August 6, 2010, the unsigned portion of the loan was cancelled, reducing the Bank's participation in this project to US\$24.28 million. On February 1, 2011, two additional components were certified for funding under this loan: the La Morita WWTP and the Tecolote-La Gloria WWTP. On February 16, 2011, EPA approved the Bank's recommendation to provide a US\$1.50 million BEIF grant for expansion of the Ejido Plan Libertador sewer system in Playas de Rosarito and a US\$430,567 BEIF grant for expansion of the Alcatrazes sewer system in Tijuana. As a result, total Bank participation in this project comes to US\$26.21 million. On October 26, 2012, three additional components were certified for funding under this loan: the La Cuesta sewer system, the Farallon Collector and the SEDUE-SAAS force main. On December 3, 2014, additional sewer rehabilitation works in Tijuana were certified for partial funding under this loan, along with US\$3.0 million in BEIF funds, bringing Bank participation to US\$29.20 million. As of December 31, 2019, a total of US\$1.48 million in BEIF funds has been de-obligated from four projects, reducing Bank participation to US\$29.46 million.

**IMPLEMENTATION STATUS**

Five water storage tanks totaling 11,000 m<sup>3</sup>, two pump stations and waterlines in four subdivisions have been completed, as well as two wastewater force mains. Construction of the 9-km Matanuco collector was completed in July 2010. The La Morita plant has also been completed and began operations in August 2010. The La Cuesta sewer system in Tijuana was completed in January 2013. Rehabilitation of the SEDUE-SAAS force main was completed in April 2013. Expansion of the Rosarito I WWTP was completed in September 2013. Rehabilitation of the Farallón collector was completed in February 2014. The sewer lines in Ejido Plan Libertador in Playas de Rosarito and in Col. Alcatrazes in Tijuana, were completed in December 2013. Additional sewer connections related to these two projects were completed in September 2014. Rehabilitation of four wastewater collectors was completed in December 2015. Construction on the fourth phase of the Sanchez Taboada collector was completed in February 2016. Rehabilitation of two sections of the same collector funded by the Bank began in July 2015 and was completed in February 2016. Two contracts for residential hookups in Tijuana were completed in September 2016. The rehabilitation of three collectors began in September 2016, and the work was completed in May 2017. Rehabilitation of the wastewater collection system that discharges to the Las Américas Collector began in August 2017 and was completed in October 2018.

The Tecolote-La Gloria plant is approximately 55% complete, but construction is currently on hold due to a contractor dispute.



PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Tijuana, Baja California, Mexico</b></p> <p><b>Construction of the Tecolote-La Gloria Wastewater Treatment Plant</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$8,228,555</p> <p><b>Total NADBank Funding:</b> US \$4,129,079</p> <p><b>Certification Date:</b> 2 / 1 / 11</p> <p><b>Residents to Benefit:</b> 187,036</p>	<p>Construction of the 8.7 mgd Tecolote-La Gloria Wastewater Treatment Plant.</p> <p><b>Community Benefits</b></p> <p>Reduction of environmental and health hazards associated with untreated sewage discharges that affect local residents, as well as other communities along the Pacific coast, including California.</p>	<p>The Bank is providing loan funds to complete the financing for this project, which also includes funding from the local water utility, CESPT, as well as Mexican federal grants and a loan from the Japan Bank of International Cooperation (JBIC). On September 18, 2009, NADBank and CESPT signed a US\$22.08 million loan agreement to finance several water and wastewater works. Approximately US\$4.13 million of that loan is allocated to the implementation of this project, but disbursement has been delayed since the project was put on hold.</p>	<p>The Tecolote-La Gloria plant is approximately 55% complete with Mexican funding. Construction is currently on hold due to a contractor dispute.</p>
<p><b>Tijuana, Baja California, Mexico</b></p> <p><b>Rehabilitation of Collector Oriente</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$1,985,598</p> <p><b>Total NADBank Funding:</b> US \$995,129</p> <p><b>Certification Date:</b> 8 / 21 / 20</p> <p><b>Residents to Benefit:</b> 154,000</p>	<p>Rehabilitation of the Buena Vista section of the sewer main known as the Collector Oriente.</p> <p><b>Community Benefits</b></p> <p>Reduced risk of line breaks and leaks, thereby preventing the potential contamination of surface and groundwater sources. Specifically, the project will prevent the potential discharge of approximately 7.1 mgd of untreated wastewater that could affect the Tijuana River, a transboundary water body.</p>	<p>The Bank is a source of grant funds through the BEIF, to complement federal, state and local funding. On August 5, 2020, EPA approved the Bank's recommendation to provide US\$895,129 in BEIF funds for the construction of the project. The corresponding grant agreement was signed on April 8, 2021. The first disbursement was made in February 2022. On July 19, 2022, EPA approved an additional US\$100,000 in BEIF funds to cover increased construction costs, bringing total BEIF participation in this project to US\$995,129. The grant agreement was amended to include the additional funding and was signed on September 12, 2022.</p>	<p>Construction of 855 m of the sewer main, financed with Mexican funds, began in July 2020 and was completed in December 2020.</p> <p>A contract for construction of the remaining 491 m to be funded by the Bank was awarded in August 2021 and signed in December 2021; however, due to pandemic-related increases in the cost of pipes, the construction cost was reviewed by the contractor and utility. As a result, the supply of the pipe was removed from the construction contract and purchased at a lower cost by the utility. An amended construction contract was signed in August 2022. Work began in September 2022 and was completed in August 2023.</p>

## PROJECT

### Tijuana, Baja California, Mexico

#### Rehabilitation of the International Collector and Tijuana River Diversion infrastructure

Type:	Wastewater
Total Cost:	US \$30,880,000
Total NADBank Funding:	US \$13,440,000
Certification Date:	12 / 14 / 23
Residents to Benefit:	688,000

## DESCRIPTION

Replacement of the International Collector, rehabilitation of the PB1A, PB1B and PBCILA lifts stations, including increasing the capacity of PBCILA from 23 to 34 mgd and construction of a new intake from the Tijuana River channel to PBCILA.

### Community Benefits

Reduced risk of pipeline failure by replacing the International Collector and rehabilitating the PB1B, which will prevent the potential discharge of up to 32 mgd of wastewater that could impact the Tijuana River. Rehabilitation of the PBCILA and PB1A lift stations will allow approximately 25.6 mgd of dry-weather flows to be diverted from the Tijuana River and discharged to the Pacific Ocean, thus eliminating transboundary flows of water through the Tijuana River.

## NADBANK PARTICIPATION

The Bank is a source of grant funds through the BEIF, to complement federal, state and local funding. On November 10, 2023, EPA approved the Bank's recommendation to provide US\$13.44 million in BEIF funds for the construction of the project. The corresponding grant agreement was signed on March 22, 2024. The initial disbursement was made in November of the same year.

## IMPLEMENTATION STATUS

Improvements to the PBCILA Lift Station financed with Mexican federal funds was completed in March 2021. Construction of the new International Collector financed with Mexican federal funds began in August 2023 and was completed in May 2025.

The bid process initiated in May 2024 for improvements to the PB1A and PB1B lift stations, to be partially funded by the Bank, was cancelled. A second procurement process was initiated in October 2024 and was cancelled in April 2025 due to the lack of qualified bidders. A third procurement process is expected to begin in the fourth quarter of 2025.

### Tijuana, Baja California, Mexico

#### Public Transportation System Improvements for the Agua Caliente Corridor

Type:	Mobility
Total Cost:	US \$13,366,794
Total NADBank Funding:	US \$11,841,700
Certification Date:	02 / 20 / 24
Residents to Benefit:	37,700

Acquisition of 39 diesel 2024 Euro-VI model buses and five electric buses, along with the related charging infrastructure, as well as implementation of a centralized payment processing system and new surveillance equipment.

### Community Benefits

Using buses with cleaner technologies will reduce emissions related to both vehicle operation and urban congestion. Specifically, it will prevent the emission of an estimated 2,000 metric tons/year of CO<sub>2</sub>, 10.5 metric tons/year of NO<sub>x</sub> and 152 kilograms/year of particulate matter (PM). Modernizing the public transportation system will also increase service reliability and improve rider experience supported by formal bus stops and schedules, enhanced security for passengers and a more user-friendly and transparent payment processing system. Moreover, some of the new buses will be assigned to the subsidized Violet Transportation Program to provide a more secure service at no cost to women and children.

The Bank is a direct lender to the transportation company, Ruta 13 Corredor Agua Caliente S.A. de C.V., an affiliate of Grupo Bajabus, which holds the concession to operate public transportation services in the Agua Caliente Corridor. On June 5, 2024, the Bank approved a market-rate loan for up to \$203.8 million pesos (US\$11.8 million). A loan agreement for up to \$171.7 million pesos (US\$8.90 million) was signed on October 7, 2024, and the first disbursement occurred in December 2024.

A total of 37 diesel 2024 Euro-VI model buses financed by the Bank were delivered between July and August 2024 and are currently in operation in the corridor.

PROJECT	DESCRIPTION	NADBANK PARTICIPATION	IMPLEMENTATION STATUS
<p><b>Uvalde County, Texas, USA</b></p> <p><b>Sunray Solar Project</b></p> <p><b>Type:</b> Renewable energy</p> <p><b>Total Cost:</b> Reserved</p> <p><b>Total NADBank Funding:</b> US \$45,932,742</p> <p><b>Certification Date:</b> 5 / 5 / 23</p> <p><b>Residents to Benefit:</b> 38,870</p>	<p>Construction of a 200-MW solar park, using bifacial monocrystalline photovoltaic modules mounted on single-axis tracking arrays on private land near the town of Knippa.</p> <p><b>Community Benefits</b></p> <p>Reduced demand for traditional fossil-fuel based energy generation resulting in less greenhouse gas emissions, thus improving air quality, while providing a safe and reliable energy alternative. Specifically, the project is expected to generate sufficient electricity to supply the annual consumption of 13,735 households and help prevent the emission of an estimated 220,085 metric tons/year of carbon dioxide (CO<sub>2</sub>).</p>	<p>The Bank is a direct lender to the project company, which will sell the energy to private companies and/or in the wholesale electricity market. On May 5, 2023, the Bank approved a market-rate loan for up to US\$65.0 million for construction of the project. A loan agreement for US\$40.0 million was contracted on May 12, 2023, and disbursements began in the same month. On January 19, 2024, the loan agreement was amended, increasing the amount contracted to US\$55.0 million. Having completed construction, the Borrower terminated the unused loan commitment on August 25, 2025, reducing Bank participation to US\$45.93 million.</p>	<p>Construction of the solar park began in early 2023 and was completed in August 2024. Commercial operations began on August 23, 2024.</p>
<p><b>Vinton, Texas, USA</b></p> <p><b>Wastewater Collection System</b></p> <p><b>Type:</b> Wastewater</p> <p><b>Total Cost:</b> US \$19,731,500</p> <p><b>Total NADBank Funding:</b> US \$3,000,000</p> <p><b>Certification Date:</b> 11 / 14 / 19</p> <p><b>Residents to Benefit:</b> 2,043</p>	<p>Construction of a wastewater collection system, including a lift station and 503 residential connections for the Village of Vinton, located about 25 miles north of downtown El Paso.</p> <p><b>Community Benefits</b></p> <p>First-time access to wastewater collection and treatment services for 90% of the community, reducing the human health risks associated with waterborne diseases. Specifically, an estimated 275,000 gallons per day of wastewater will be collected and treated.</p>	<p>The Bank is a source of grant funds through the BEIF, to complement a loan and grant from the Texas Water Development Board (TWDB). On November 7, 2019, EPA approved the Bank's recommendation to provide US\$3.0 million in BEIF funds for installation of the residential connections upon completion of the new sewer system. The corresponding grant agreement was signed on January 8, 2021. The first disbursement occurred in February 2023.</p>	<p>Construction of the new wastewater collection system funded by TWDB began in September 2020 and was completed in October 2023. Work to install 362 residential connections and decommission septic systems funded by the Bank began in October 2023 and was completed in January 2025.</p>